**Strategic Plan Goal #1 – Membership:** Recruit and Retain members by offering relevant membership value within an inclusive and engaging environment.

The Membership Engagement Program (MEP) met via Zoom in January, April, July, and August. The MEP is committed to the two objectives of the Strategic Plan Goal of Membership: 1) Increase membership numbers by 5% by end of 2024 and 2) Ensure annual retention rate of 90%.

MEP met with our ADA Sr. Client Services Manager Ms. Jeanine Pekkarinen on February 9, 2023 for a Strategic Planning Session to help to create an Action Plan for MEP to meet our membership goals. The strategies include: 1.1) Increase new membership engagement with networking and mentorship programs, 1.2) Develop process to engage, recruit and welcome new members, 2.1) Ensure effective consistent value marketing of all HDA programs and offerings by target market, and 2.2) Offer networking and engagement opportunities among and between various member audiences. The MEP members then divided up the tasks.

 With changes in social norms and pandemic protocols the MEP has discussed in depth the way in which we need to adapt to these changes in order to remain relevant and necessary for members of the HDA. Due to the lack of in-person events in the past few years the MEP has worked hard to revamp what was previously called the new dentist roadmap and new member Welcome kit.

The MEP partnered with Central Pacific Bank (CPB) and hosted a New Member Welcome event on April 20, 2023 at CPB's newly renovated 20th floor Waimea Room in downtown Honolulu. This event gave our new member dentists the opportunity to socialize in person, enjoy great food and drinks, play games, pick up their new member Welcome kit, and learn more about CPB and HDA.

On September 14, 2023 HDA MEP, CPB, DDS Match, Patterson and Fortune Management hosted an informational session on "To Buy or Build a Dental Practice" at CPB's downtown Honolulu location, attended by about 40 interested dentists. A survey was previously emailed out to gauge member interest and need for this type of session. 73 HDA members submitted survey feedback, of which 57 said they were interested in attending such a session. However, the focus of this session was on buying and building. Our partners may consider one for sellers in the near future.

 The MEP has been tasked with exploring the subject of D&I (Diversity and Inclusion). The ADA is prioritizing this on the national level; in September 2023, the HDA board adopted to support the current ADA D&I policy. The HDA supports the ADA policy on D&I and endeavors to incorporate it into our work:

The ADA is committed to a culture of diversity and inclusion to foster a safe and equitable environment for its membership. In this environment, representation matters, and every member needs are heard, valued, and respected.

 The ADA embraces diversity and inclusion to drive innovation and growth, ensure a relevant and sustainable organization and deliver purposeful value to members, prospective members, and stakeholders. The ADA's commitment to diversity and inclusion will further advance the dental profession, improve the oral health of the public, and achieve optimal health for all (Resolution 69H-2021).

In 2024 MEP proposes to collaborate with the Young Dentist Group (YDG) and Nominating Committee to hold a Leadership Engagement and Development (LEaD) Series with an objective to ensure leadership sustainability to maintain and grow programs and governance. MEP has reached out to HDA county leaders and they all report a shortage of dentist volunteers. With this series we hope to engage members and train them to participate in leadership roles within the HDA. Other states have already implemented a leadership track series and MEP began the research with the help of ADA's Ms. Pekkarinen at an initial meeting on September 20, 2023. We are suggesting an initial annual session followed by smaller subsequent cohort meetings throughout the year. We feel that this is an investment that HDA needs to pursue now to engage leadership for the future of our organization. An initial budget of \$25,000 is requested in for the initial session with an anticipated 10–20 member cohort, including those from the neighbor islands. In September 2023, the HDA BOT approved this leadership initiative.

Overall, MEP is requesting a total of \$35,000 from the 2024 budget to be used towards our annual New Member Welcome event, new member Welcome Kits, and our Leadership Engagement and Development Series.

PE Dr. Anthony Kim and ED Ms. Kim Nguyen attended the ADA membership conference held on July 16-18 in Chicago. We are asking other MEP members to consider attending in (the summer) 2024.

One of the conference highlights was the membership awards: Congratulations to HDA for winning the following 2022 ADA Membership Awards in our 501-1000 member category!

- Most improved Active Member Retention Rate
- 77 Greatest Net Gain of New Dentists
  - Converted Highest Number of Diverse Dentists to Membership
  - Converted Highest Number of Women Dentists to Membership

MEP members are Drs. Dayton Lum, Scott Kanamori, Carla Fukumoto, Anthony Kim, Wesley Sato, and Michelle Zhou.

Respectfully Submitted,

88 Shelliann Kawamoto, DDS89 Camden Tokunaga, DDS

90 Co-Chairs

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93	Recommendation of the HOD Reference Task Force on the Report of the HDA
94	Membership Engagement Program: The HOD Reference Task Force recommends the Report
95	of the HDA Membership Engagement Program be accepted.
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98	Action taken by the House:
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101	<u>Resolution #2023-02</u>
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103	<b>Background:</b> In 2024 the HDA Membership Engagement Program will continue to exercise
104	sound fiscal management and requires appropriate funding to perform its responsibilities and
105	recommends the adoption of the following resolution:
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107	<b>Resolved</b> , that the House of Delegates budget the sum of \$0 (income) and \$35,000 (expense) for
108	the conduct of the HDA Membership Engagement Program activities for 2024.
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110	Recommendation of the HOD Reference Task Force on the HDA Membership Engagement
111	<b>Program Resolution #2023-02:</b> The HOD Reference Task Force recommends the Resolution
112	#2023-02 be adopted.
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115	Action taken by the House:
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